



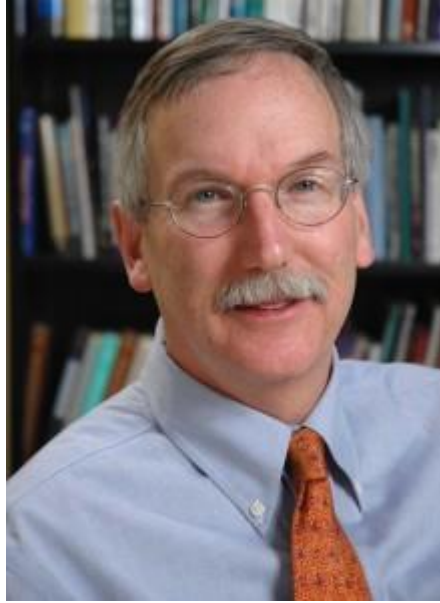
Health Panel Member Bios

Charlie Alfero
Andrew Coburn
Jennifer Lundblad
Clint McKinney
Tim McBride
Keith Mueller



Charlie Alfero

Mr. Charles Alfero, MA, is the Executive Director of the Hidalgo Medical Services – Southwest Center for Health Innovation and the founder of HMS, a Community Health Center providing primary medical, dental, mental health, family support, community development, and health policy services in southwestern New Mexico. He has over 36 years of experience in rural health policy, systems and program development. He has been Director of Rural Outreach for the University of New Mexico Health Sciences Center and Director of the Community Health Services Division in the NM Department of Health. Has either developed or assured the continuation of hospital, primary care and related service delivery systems in numerous communities in New Mexico. He also the Director of the National Center for Frontier Communities and New Mexico Primary Care Training Consortium and serves as Consultant to the National REACH Coalition. Charlie has recently been on the Board of Directors of the National Rural Health Association, and New Mexico Health Connections, a nonprofit health insurance co-op, and other organizations focused on health equity. He currently also serves in an advisory capacity to the U. of Iowa, Rural Research and Policy Institute, the AAFP Foundation Peers for Progress Program, and U. of San Francisco / Commonwealth Fund Community Health Integrated Primary Care program. Has overseen or directed multiple workforce program in New Mexico including NM Health Resources, the State and National Health Service Corps programs in NM, FORWARD NM, and serves as Designated Institutional Official for the Southwest NM Family Practice Residency Program.



Andrew Coburn

Andrew Coburn is Professor of Public Health and Director of the Maine Rural Health Research Center in the Muskie School of Public Service, University of Southern Maine. His rural research interests have been on the Medicare Rural Hospital Flexibility Program and Critical Access Hospitals, rural health clinics, rural hospital patient safety, and the patterns of health insurance coverage for rural populations. Dr. Coburn also serves on the Rural Policy Research Institute's (RUPRI) Panel on Rural Health. He recently served on the Institute of Medicine's Committee on the Future of Rural Health Care. He was awarded the Distinguished Researcher Award from the National Rural Health Association in 2000.



Jennifer Lundblad

Dr. Lundblad, PhD, MBA, is President and CEO of Stratis Health, an independent non-profit organization that leads collaboration and innovation in healthcare quality and safety, and serves as a trusted expert in facilitating improvement for people and communities. In this role she works with an independent Board of Directors on governance and leadership to advance a 60-person organization with an annual budget of \$16 million.

Dr. Lundblad has expert knowledge of and experience in rural environments and actively contributes on groundbreaking improvement initiatives. She is currently part of the Rural Health Value project team, funded by HRSA's federal Office of Rural Health Policy to assist rural communities and provider organizations to succeed in a value-driven payment and care delivery environment. Previously, she served as Project Director for the federally funded Rural Hospital Intervention Support Center to provide technical assistance for Medicare Quality Improvement Organizations (QIO) staff and rural hospital staff nationally in the areas of clinical quality and patient safety culture improvement, and as Project Director for a CMS-funded multi-state project to field test and refine new rural relevant quality measures. Dr. Lundblad has a PhD in Education with a focus on organization development from the University of Minnesota. Her dissertation research was "Teamwork and Safety Climates in Small Rural Hospitals." She brings expertise in quality improvement, change management, dissemination of innovation, rural-specific quality measurement, and organizational culture improvement across the continuum of care. Dr. Lundblad is a member of the national RUPRI (Rural Policy Research Institute) Health Panel and the University of Minnesota's Rural Health Research Center Expert Panel, in addition to other board memberships and committee leadership positions.



Clint McKinney

A. Clinton (Clint) MacKinney, MD, MS has worked in health care for over 30 years, including 14 years as a rural family physician, practicing the full scope of family medicine. He has both owned a private practice and worked with large health care systems. Dr. MacKinney worked as Medical Director for a globally-capitated primary care group with 210 employees and a \$50 million budget. He also worked for 8 years as a national rural healthcare consultant in over 50 rural communities. Dr. MacKinney currently works as an emergency department physician in rural Minnesota.

Dr. MacKinney is Clinical Associate Professor in the Department of Health Management and Policy at the College of Public Health, University of Iowa. He is also Deputy Director of the Rural Policy Research Institute (RUPRI) Center for Rural Health Policy and Analysis. Dr. MacKinney has been a member of the RUPRI Health Panel since 1998 and has served on national committees for the Institute of Medicine, the Department of Health and Human Services, the American Academy of Family Physicians, and the American Medical Association. In his capacity as a rural health advocate, Dr. MacKinney writes and presents nationally. Dr. MacKinney's professional interests include rural health system design, health care value, physician and administration relationships, physician payment, rural health policy, and population-based health care.



Tim McBride

Timothy McBride is currently a Professor in the Brown School at Washington University in St. Louis. Prior to joining the Brown School in August 2008, he spent five years in the Department of Health Management and Policy and served as Division Head of Health Policy at the School of Public Health, Saint Louis University. Dr. McBride spent 12 years at the University of Missouri-St. Louis as an Associate Professor in the Departments of Economics and Public Policy and spent four years at the Urban Institute in Washington, D.C. from 1987-1991. Dr. McBride also served as the first Associate Dean for Public Health at Washington University, responsible for all phases of the development of the new Master of Public Health Program (MPH), from 2009 to 2012.

Dr. McBride, who received his Ph.D. in economics from the University of Wisconsin, focuses his research in the areas of health economics, health policy, and aging. In particular, most of his research focuses on Medicare policy, health reform, the uninsured and insurance markets, rural health, Medicaid, and long-term care. McBride is co-author or editor of two books, several book chapters, and several dozen journal articles in these subject areas.

In his role as the first Associate Dean for Public Health at Washington University, Dr. McBride led the effort for the MPH program to receive accreditation from the Council on Education in Public Health (CEPH). From 2000-01, Dr. McBride served as Interim Associate Dean for College of Arts and Sciences at the University of Missouri-St. Louis (a college that contained 18 departments and over 300 faculty), and from 2003-07 he was responsible for the development of MPH in Health Policy program at Saint Louis University; and from 2005-07 he was Co-Director of the Ph.D. Program at Saint Louis University.

Dr. McBride is serving on many national, state and local committees that recognize his contributions to health policy and economics. For example, he serves on the Methods Council for Academy Health, and currently serves as a member of the nationally-recognized Rural Policy Research Institute (RUPRI) Rural Health Panel, which provides advice and briefings on rural health issues to the U.S. Congress and other policymakers. This Panel received a Special Recognition Award from the National Rural Health Association in 2000. Dr. McBride is currently serving as the Chair of the MOHealthNet Oversight committee for Missouri (providing oversight and advice on Medicaid). In addition, Dr. McBride has served as a member of the Federal Negotiated Rulemaking Committee on the Designation of Medically Underserved Populations (MUP) and Health Professions Shortage Areas (HPSAs), the State Health Policy Advisory Committee for Academy Health, the Editorial Board for the Health Administration Press, the and several other professional committees.

Dr. McBride was received several other awards and recognitions for his work. In 2014, he received the award for “Distinguished Faculty” member at the Brown School, Washington University. In 2012, he received recognition as the National Rural Health Association’s “Rural Health Researcher of the Year.” In 2007, he was named the winner of the “Health Care Hero” award in Public Policy by the St. Louis Business Journal, recognizing his regular and frequent contributions to the press and the St. Louis region on health policy issues. In 1998, he was awarded the Teacher of the Year award by the University of Wisconsin Administrative Medicine Program. Dr. McBride’s research work has been recognized through the awarding of numerous grants from institutions such as the Robert Wood Johnson Foundation, Kaiser Family Foundation, Agency for Health Care Research and Quality, Missouri Foundation for Health, Russell Sage Foundation, Department of Health and Human Services/HRSA/Office of Rural Health Policy, and the National Institutes of Aging.



Keith Mueller

Keith J. Mueller, Ph.D., is Gerhard Hartman Professor and Head, Department of Health Management and Policy, College of Public Health, University of Iowa. He is also the Director of the Rural Policy Research Institute (RUPRI) Center for Rural Health Policy Analysis and Chair of its Rural Health Panel. He has served as President of the National Rural Health Association (NRHA) and as a member of the National Advisory Committee on Rural Health and Human Services. He also served on the Advisory Panel on Medicare Education for the Centers for Medicare and Medicaid Services and the Advisory Committee to the Agency for Health Research and Quality. He has published more than 200 scholarly articles and policy papers, and received awards recognizing his research contributions from NRHA, RUPRI, and the University of Nebraska. His PhD is in Political Science from The University of Arizona, and he completed a faculty fellowship with The Johns Hopkins University.